

### DUKE UNIVERSITY HEALTH SYSTEM

Corporate Finance

Robert N. Willis, Jr., CPA Associate Vice President, Corporate Controller and Chief Accounting Officer

November 2, 2010

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5 2010

Mr. Christopher B. Taylor, CPA North Carolina Medical Care Commission 701 Barbour Drive Raleigh, North Carolina 27603-2008

NC MEDICAL CARE COMMISSION

Dear Chris:

As requested by the Medical Care Commission beginning in November 2001 and modified in March 2007, I provide the attached EXHIBIT B for Duke University Health System, Inc. (DUHS) for the fiscal year ended June 30, 2010.

In 2008, DUHS adopted the NCHA Community Benefit Reporting format, which substantially follows the recently released IRS Form 990 format with the exception of Medicare Program losses. DUHS disclosed these amounts in its June 30, 2010 audited financial statements in note 5. Copies of the 2010 NCHA-ANDI community benefit report filing are attached.

Please let me know if you have any additional questions with respect to the information provided by DUHS. My direct phone line is (919) 613-8999.

Sincerely,

Robert N. Willis, Jr.

Copy: Kenneth C. Morris

Kout M. Willy.

### North Carolina Medical Care Commission Community Benefits Report (Hospitals)

Org	ganization: Duke University Health System, Inc.		
Ad	dress: 615 Douglas Street, Suite 700		
	Durham, North Carolina 27705		
Tel	ephone: (919) 613-8999		
Co	ntact: Robert N. Willis, Jr. – Corporate Controller		
For	Fiscal Year Ending: June 30, 2010		
A	Estimated Cost of treating Charity Care Patients	\$	64,132,337
В	Estimated Unreimbursed Cost of Treating Medicare Patients		61,967,140
С	This includes an adjustment in the period's Medicare revenues for extraordinary adjustments of:		-
D	Without this Medicare adjustment, Medicare losses would have been (B + C)		61,967,140
Ε	Estimated Unreimbursed Costs of Treating Medicaid Patients		68,672,434
F	This includes and adjustment in the period's Medicaid revenues for extraordinary adjustments of:		_ (
G	Without this Medicaid adjustment, Medicaid losses would have been (E + F)	,	68,672,434
H	Estimated Unreimbursed Costs of Treating Patients from other Non-Negotiated		
	Government Programs		-
I	This includes and adjustment in this period's Other Non-Negotiated Government		
	Program revenues for extraordinary adjustments of:		-
J	Without this adjustment, Other Non-negotiated Government Programs Losses would have been $(H + I)$ :		-
K			-
L	Health Professions Education		42,344,517
M	Subsidized Health Services		-
	Research Costs		-
Ο	Cash and In-kind Contributions to community Groups		9,137,288
Q	Total Community Benefits with Settlements and Adjustments	\$	246,253,716
R	Total Community Benefits without Settlements and Adjustments	\$	246,253,716
S	Estimated Costs of Treating Bad Debt Patients	\$	11,991,229

Duke University Health System, Inc. Combining Community Benefit Report For Fiscal Year Ending June 30, 2010

•	Line items per the NCHA Community Benefit Report	Duke University Hospital (1)	Durham Regional Hospital (2)	Duke Raleigh Hospital	Duke University Health System
_	Estimated Cost of treating Charity Care Patients	37,124,435	17,822,703	9,185,199	64,132,337
	Estimated Unreimbursed Cost of Treating Medicare Patients This includes an adjustment in the neriod's Medicare revenues	38,268,426	6,220,525	17,478,189	61,967,140
	for extraordinary adjustment in the period of modern of contract Michael His Madiane Island		i.	•	•
_	without this intential e adjustment, intential e losses would have been (B + C)	38,268,426	6,220,525	17,478,189	61,967,140
	Estimated Unreimbursed Costs of Treating Medicaid Patients This includes and adjustment in the period's Medicaid	55,230,619	9,548,005	3,893,810	68,672,434
	revenues for extraordinary adjustments of:	•	1	•	•
	VILIOUR IIIIs Medicalu adjustiment, Medicalu losses wolld rave been (E + F) Estimate from other	55,230,619	9,548,005	3,893,810	68,672,434
	Non-Negotiated Government Programs  This includes and adjustment Programs  This includes and adjustment in this period's Other New-	1	ı	ı	•
	Into includes and adjustment in this Period's Outer Not- Negotiated Government Program revenues for extraordinary Without this adjustment Other Non-negotiated Government	í	ı	1	
		ı	ı	ı	,
	Sommany regular improvement Services & Community Benefit Operations	1		i	1
	Health Professions Education	40,078,885	2,265,632	ı	42,344,517
_	Subsidized Health Services	I	1	ı	1
-	Research Costs	ı	1 ~.		1
0	Cash and In-kind Contributions to community Groups	473,408	8,550,797	113,083	9,137,288
~	Total Community Benefits with Settlements and Adjustments	171,175,773	44,407,662	30,670,281	246,253,716
	i otal Confindiny benefits without settlements and Adjustments	171,175,773	44,407,662	30,670,281	246,253,716
	Estimated Costs of Treating Bad Debt Patients	6,757,004	2,049,924	3,184,301	1,991,229

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Note 1: Duke University Affiliated Physicians and Duke HomeCare & Hospice data is included with Duke University Hospital. Note 2: Durham Ambulatory Services Center data is included with Durham Regional Hospital.

# North Carolina Hospital Community Benefits Report

Hospital Name	Duke University Hospital
Time Period	FY 2010
Community Benefits	
A. Estimated Costs of Treating Charity Care Patients*	37124435
B. Estimated Unreimbursed Costs of Treating Medicare Patients*	38268426
C. Includes an adjustment in this period's Medicare revenues for extraordinary adjustments of:	, paran negar ( ) communicat a miner i memori i solitar sommet from a P. ( ) de a 1 i i
D. Without this Medicare adjustment, Medicare Losses would have been (B + C):	38268426
E. Estimated Unreimbursed Costs of Treating Medicaid Patients*	55230619
F. Includes an adjustment in this period's Medicaid revenues for extraordinary adjustments <sup>1</sup> of:	
G. Without this Medicaid adjustment, Medicaid Losses would have been (E + F):	
H. Estimated Unreimbursed Costs of Treating Patients from Other Means-Tested Government Programs*	
I. This includes an adjustment in this period's Other Means-Tested Government Programs revenues for extraordinary adjustments <sup>1</sup> of:	
J. Without this adjustment, Other Means-Tested Gov. Programs Losses would have been (H + I):	
K. Community Health Improvement Services & Community Benefit Operations	
L. Health Professions Education	40078885
M. Subsidized Health Services <sup>2</sup>	
N. Research Costs	
O. Cash and In-kind Contributions to Community Groups	473408
P. Community Building Activities <sup>3</sup>	
Q. Total Community Benefits $^1$ with Settlements and Extraordinary Adjustments (A + B + E + H + K + L + M + N + O + P)	171175773
R. Total Community Benefits $^1$ without Settlements and Extraordinary Adjustments (A + D + G + J + K + L + M + N + O + P)	171175773
Bad Debt Costs	
S. Estimated Costs of Treating Bad Debt Patients*	67570074

#### Notes:

- (1) Notes about prior period adjustments
- (2) Notes about Subsidized Health Services

Many subsidized health services are not currently captured as unique cost items in the DUHS accounting system. As a result, DUHS will not report an amount for this fiscal period.

(3) Notes about Community Building Activities

Many community building activities are not currently captured as unique cost items in the DUHS accounting system. As a result, DUHS will not report an amount for this fiscal period.

#### Additional Information:

Grant monies received to support any community benefit activities. These amounts have not been netted from Total Community Benefits.



URL with additional information about this community benefits report not available
Other Notes

#### \* Footnotes:

The costing methodology or source used to determine payer costs is:

NCHA Community Benefits Guidelines.

The ANDI methodology, which uses a facility-wide ratio of cost to charges as described in NCHA Community Benefits Guidelines.
 An internal cost accounting system, adjusted for community benefit reporting.
 An internal cost accounting system, adjusted for community benefit reporting, for all items except bad debt and charity care, which use in internal cost-to-charge ratio approach that is based on the methodology specified in the NCHA Community Benefits Guidelines.
 An internal cost-to-charge ratio approach that is based on the methodology specified in the

All costing methodologies do not double-count expenses reported in other community benefit items. For example, amounts reported in Subsidized Health Services do not also appear in Medicaid losses.

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# North Carolina Hospital Community Benefits Report

Hospital Name	Durham Regional Hospital
Time Period	FY 2010
Community Benefits	
A. Estimated Costs of Treating Charity Care Patients*	17822703
B. Estimated Unreimbursed Costs of Treating Medicare Patients*	. 6220525
C. Includes an adjustment in this period's Medicare revenues for extraordinary adjustments 1 of:	
D. Without this Medicare adjustment, Medicare Losses would have been (B + C):	6220525
E. Estimated Unreimbursed Costs of Treating Medicaid Patients*	9548005
F. Includes an adjustment in this period's Medicaid revenues for extraordinary adjustments <sup>1</sup> of:	
G. Without this Medicaid adjustment, Medicaid Losses would have been (E + F):	9548005
H. Estimated Unreimbursed Costs of Treating Patients from Other Means-Tested Government Programs*	
I. This includes an adjustment in this period's Other Means-Tested Government Programs revenues for extraordinary adjustments <sup>1</sup> of:	
J. Without this adjustment, Other Means-Tested Gov. Programs Losses would have been (H + I):	
K. Community Health Improvement Services & Community Benefit Operations	
L. Health Professions Education	2265632
M. Subsidized Health Services <sup>2</sup>	
N. Research Costs	
O. Cash and In-kind Contributions to Community Groups	8550797
P. Community Building Activities <sup>3</sup>	
Q. Total Community Benefits $^1$ with Settlements and Extraordinary Adjustments (A + B + E + H + K + L + M + N + O + P)	44407662
R. Total Community Benefits $^1$ without Settlements and Extraordinary Adjustments (A + D + G + J + K + L + M + N + O + P)	44407662
Bad Debt Costs	
S. Estimated Costs of Treating Bad Debt Patients*	2049924

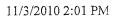
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Many community building activities are not currently captured as unique cost items in the DUHS accounting system. As a result, DUHS will not report an amount for this fiscal period.

#### Additional Information:

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<sup>(1)</sup> Notes about prior period adjustments

<sup>(2)</sup> Notes about Subsidized Health Services

<sup>(3)</sup> Notes about Community Building Activities

URL with additional information about this community benefits report not available
Other Notes

#### \* Footnotes:

The costing methodology or source used to determine payer costs is:

The ANDI methodology, which uses a facility-wide ratio of cost to charges as described in NCHA Community Benefits Guidelines.
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### North Carolina Hospital Community Benefits Report

Hospital Name	Duke Raleigh Hospital
Time Period	FY 2010
Community Benefits	
A. Estimated Costs of Treating Charity Care Patients*	9185199
B. Estimated Unreimbursed Costs of Treating Medicare Patients*	17478189
C. Includes an adjustment in this period's Medicare revenues for extraordinary adjustments <sup>1</sup> of:	amenda bee . Av menneme i to tendo a tambore para especia and
D. Without this Medicare adjustment, Medicare Losses would have been (B + C):	17478189
E. Estimated Unreimbursed Costs of Treating Medicaid Patients*	3893810
F. Includes an adjustment in this period's Medicaid revenues for extraordinary adjustments <sup>1</sup> of:	a third parts their residence of the Arthyric desires (parts) and the desire company of the second of the of the secon
G. Without this Medicaid adjustment, Medicaid Losses would have been (E + F):	3893810
H. Estimated Unreimbursed Costs of Treating Patients from Other Means-Tested Government Programs*	ation are also and the same that a second come between the framework for the same of the s
I. This includes an adjustment in this period's Other Means-Tested Government Programs revenues for extraordinary adjustments <sup>1</sup> of:	-
J. Without this adjustment, Other Means-Tested Gov. Programs Losses would have been (H + I):	
K. Community Health Improvement Services & Community Benefit Operations	_
L. Health Professions Education	
M. Subsidized Health Services <sup>2</sup>	
N. Research Costs	-
O. Cash and In-kind Contributions to Community Groups	113083
P. Community Building Activities <sup>3</sup>	
Q. Total Community Benefits $^1$ with Settlements and Extraordinary Adjustments (A + B + E + H + K + L + M + N + O + P)	30670281
R. Total Community Benefits $^1$ without Settlements and Extraordinary Adjustments (A + D + G + J + K + L + M + N + O + P)	30670281
Bad Debt Costs	
S. Estimated Costs of Treating Bad Debt Patients*	3184301

#### Notes:

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- (2) Notes about Subsidized Health Services
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URL with additional information about this community benefits report not available

Other Notes

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