

ATTACHMENT - REQUIRED STATE AGENCY FINDINGS

FINDINGS

C = Conforming

CA = Conditional

NC = Nonconforming

NA = Not Applicable

Decision Date: January 25, 2016

Findings Date: January 25, 2016

Project Analyst: Tanya S. Rupp

Team Leader: Lisa Pittman

Project ID #: F-11092-15

Facility: BMA of East Charlotte

FID #: 970301

County: Mecklenburg

Applicant(s): Bio-Medical Applications of North Carolina, Inc.

Project: Add four dialysis stations for a total of 25 dialysis stations upon completion of this project and Project ID #F-10369-15 (relocate four stations to FMC Regal Oaks)

REVIEW CRITERIA FOR NEW INSTITUTIONAL HEALTH SERVICES

G.S. 131E-183(a) The Agency shall review all applications utilizing the criteria outlined in this subsection and shall determine that an application is either consistent with or not in conflict with these criteria before a certificate of need for the proposed project shall be issued.

- (1) The proposed project shall be consistent with applicable policies and need determinations in the State Medical Facilities Plan, the need determination of which constitutes a determinative limitation on the provision of any health service, health service facility, health service facility beds, dialysis stations, operating rooms, or home health offices that may be approved.

C

Bio-Medical Applications of North Carolina, Inc. d/b/a BMA of East Charlotte proposes to add four dialysis stations for a total of 25 certified dialysis stations upon completion of this project and Project I.D. # F-10369-15 (develop a new 12-station facility by relocating 8 stations from FMC Matthews and four stations from BMA of East Charlotte).

Need Determination

The 2015 State Medical Facilities Plan (2015 SMFP) provides a county need methodology and a facility need methodology for determining the need for new dialysis stations.

According to Table B in the July 2015 Semiannual Dialysis Report (SDR), there is a surplus of seven dialysis station in Mecklenburg County; therefore, based on the county need methodology, there is no need for additional stations in Mecklenburg County. However, the applicant is eligible to apply for additional stations in its existing facility based on the facility need methodology, because the utilization rate reported for BMA East Charlotte in the July 2015 SDR is 3.36 patients per station. This utilization rate was calculated based on 84 in-center dialysis patients and 25 certified dialysis stations as of December 31, 2014 (84 patients / 25 stations = 3.36 patients per station). Application of the facility need methodology indicates that ten additional stations are needed for this facility, as illustrated in the following table:

OCTOBER 1 REVIEW-JULY SDR		
Required SDR Utilization		80%
Center Utilization Rate as of 12/31/14		84.0%
Certified Stations		25
Pending Stations		
Total Existing and Pending Stations		25
In-Center Patients as of 12/31/14 (July 2015 SDR) (SDR2)		84
In-Center Patients as of 6/30/14 (Jan 2015 SDR) (SDR1)		67
Step	Description	Result
	Difference (SDR2 - SDR1)	17
(i)	Multiply the difference by 2 for the projected net in-center change	34
	Divide the projected net in-center change for 1 year by the number of in-center patients as of 6/30/14	0.5075
(ii)	Divide the result of Step (i) by 12	0.0423
(iii)	Multiply the result of Step (ii) by 12 (the number of months from 12/31/13 until 12/31/14)	0.5075
(iv)	Multiply the result of Step (iii) by the number of in-center patients reported in SDR2 and add the product to the number of in-center patients reported in SDR2	126.6269
(v)	Divide the result of Step (iv) by 3.2 patients per station	39.5709
	and subtract the number of certified and pending stations to determine the number of stations needed	14.5709

As shown in the table above, based on the facility need methodology for dialysis stations, the potential number of stations needed is 14 stations. However, Step (C) of the facility need methodology states “*The facility may apply to expand to meet the need established ..., up to a maximum of ten stations.*” The applicant proposes to add four new stations and, therefore, is consistent with the facility need determination for dialysis stations.

Policies

There is one policy in the 2015 SMFP which is applicable to this review: Policy GEN-3: Basic Principles. Policy GEN-3 states:

“A certificate of need applicant applying to develop or offer a new institutional health service for which there is a need determination in the North Carolina State Medical Facilities Plan shall demonstrate how the project will promote safety and quality in the delivery of health care services while promoting equitable access and maximizing healthcare value for resources expended. A certificate of need applicant shall document its plans for providing access to services for patients with limited financial resources and demonstrate the availability of capacity to provide these services. A certificate of need applicant shall also document how its projected volumes incorporate these concepts in meeting the need identified in the State Medical Facilities Plan as well as addressing the needs of all residents in the proposed service area.”

The applicant addresses Policy GEN-3 as follows:

Promote Safety and Quality – The applicant describes how it believes the proposed project would promote safety and quality in Section B.4(a), pages 12 - 13, Section O, pages 68 - 73, and referenced exhibits. The information provided by the applicant is reasonable and adequately supports the determination that the applicant’s proposal would promote safety and quality.

Promote Equitable Access – The applicant describes how it believes the proposed project would promote equitable access in Section B.4(b), pages 14-15, Section L, pages 60 - 63, and referenced exhibits. The information provided by the applicant is reasonable and adequately supports the determination that the applicant’s proposal would promote equitable access.

Maximize Healthcare Value – The applicant describes how it believes the proposed project would maximize healthcare value in Section B.4(c) and (d), pages 15-16, and Section N, pages 66 - 67. The information provided by the applicant is reasonable and adequately supports the determination that the applicant’s proposal would maximize healthcare value.

The applicant adequately demonstrates how its projected volumes incorporate the concepts of quality, equitable access and maximum value for resources expended in meeting the facility need as identified by the applicant. The application is consistent with Policy GEN-3.

Conclusion

In summary, the applicant adequately demonstrates that the application is consistent with the facility need determination in the July 2015 SDR and Policy GEN-3. Therefore, the application is conforming to this criterion.

- (2) Repealed effective July 1, 1987.
- (3) The applicant shall identify the population to be served by the proposed project, and shall demonstrate the need that this population has for the services proposed, and the extent to which all residents of the area, and, in particular, low income persons, racial and ethnic

minorities, women, handicapped persons, the elderly, and other underserved groups are likely to have access to the services proposed.

C

The applicant, BMA of East Charlotte, proposes to add four dialysis stations to the existing facility for a total of 25 certified dialysis stations upon completion of this project and Project I.D. #F-10369-15 (develop a new 12-station facility by relocating 8 stations from FMC Matthews and 4 stations from BMA of East Charlotte).

Population to be Served

On page 361, the 2015 SMFP defines the service area for dialysis stations as “*the planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area.*” Thus, the service area is Mecklenburg County. Facilities may serve residents of counties not included in their service area.

In Section C.8, page 25, the applicant provides the historical in-center patient origin for BMA of East Charlotte as of June 30, 2015, which is summarized in the following table:

COUNTY OF RESIDENCE	IN-CENTER PATIENTS	% OF TOTAL
Mecklenburg	80	94.12%
Rutherford	1	1.18%
South Carolina	2	2.35%
Other States	2	2.35%
Total	85	100.00%

In Section C.1, page 19, the applicant projects in-center patient origin for BMA of East Charlotte for the first two years of operation following completion of the project as follows:

COUNTY OF RESIDENCE	% YR 1 (FY 2018)	% YR 2 (FY 2019)
Mecklenburg	78.4	82.9
South Carolina	2.0	2.0
Total	80.4	84.9

The applicant provides the assumptions and methodology used to project patient origin on pages 19 - 20. On page 20, the applicant states the patients from Rutherford County and other states were transient patients; therefore, those areas will not be factored into the projected patient origin. The applicant adequately identifies the population to be served.

Analysis of Need

In Section B.2, pages 9-10, the applicant states the application is filed pursuant to the facility need methodology in the 2015 SMFP, utilizing data from the July 2015 SDR. The applicant proposes to add four dialysis stations to BMA of East Charlotte for a total of 25 stations at that facility following completion of this project and Project ID#F-10369-15. The applicant provided the following assumptions, found in Section C.1, pages 19 - 21:

- The applicant assumes the patient population of BMA of East Charlotte is part of the entire Mecklenburg County ESRD patient population, and thus utilizes the 5.8% Five Year Average Annual Change Rate (AACR) for Mecklenburg County published in the July 2015 SDR.
- The applicant reports that, as of June 30, 2015, BMA of East Charlotte was dialyzing 85 in-center patients, as shown in the table above. The applicant states it will only project growth for the 80 Mecklenburg County patients.
- The applicant assumes that the two existing patients who are residents of South Carolina will continue to dialyze at the facility, since BMA of East Charlotte is located in a county that borders South Carolina and routinely serves patients from that state.
- In Project ID#F-10369-15, the applicant projected that eight patients would transfer their care from BMA of East Charlotte as of June 30, 2016.
- In Project ID#F-11099-15, the applicant projected that seven patients would transfer their care from BMA of East Charlotte as of June 30, 2017, the projected certification date for the stations proposed in this application.
- Operating Year One is projected to be Fiscal Year 2018.
- Operating Year Two is projected to be Fiscal Year 2019.

Projected Utilization

In Section C.1, page 21, the applicant projects the following utilization:

Begin with the Mecklenburg County patients dialyzing at BMA of East Charlotte as of June 30, 2015	80
Project forward one year (to June 30, 2016) using the Mecklenburg County Five Year AACR	$80 \times 1.058 = 84.6$
Subtract eight patients pursuant to Project ID#F-11086-15	$84.6 - 8 = 76.6$
Project forward one year (to June 30, 2017) using the Mecklenburg County Five Year AACR	$76.6 \times 1.058 = 81.1$
Subtract seven patients pursuant to Project ID#F-11099-15	$81.1 - 7 = 74.04$
Add the two patients from South Carolina. This is the projected beginning census for BMA of East Charlotte	$74.04 + 2 = 76.04$
Project Mecklenburg County population forward one year using the Mecklenburg County Five Year AACR	$76.04 \times 1.058 = 78.3$
Add the two patients from South Carolina. This is the projected ending census for operating year one	$78.3 + 2 = 80.3$
Project Mecklenburg County population forward one year using the Mecklenburg County Five Year AACR	$80.3 \times 1.058 = 82.9$
Add the two patients from South Carolina. This is the projected ending census for operating year two	$82.9 + 2 = 84.9$

The applicant projects to serve 80 in-center patients or 3.2 patients per station ($80 / 25 = 3.2$) by the end of Operating Year 1 and 85 in-center patients or 3.4 patients per station ($85 / 25 = 3.4$) by the end of Operating Year 2 for the proposed 25-station facility. This exceeds the minimum of 3.2 patients per station per week as of the end of the first operating year as required by 10A NCAC 14C .2203(b). The July 2015 SDR indicates that BMA of East Charlotte operated at a utilization rate of 84% (3.4 patients per station) as of December 31, 2014. In this application, the applicant assumes a projected annual rate of growth of 5.8% consistent with the Mecklenburg County Five Year Average Annual Change Rate (2010-2014). Projected utilization is based on reasonable and adequately supported assumptions regarding continued growth at that facility.

Access

In Section L.1(a), pages 55-56, the applicant states that each of BMA's 100 facilities in 42 North Carolina Counties has a patient population which includes low-income, racial and ethnic minorities, women, handicapped, elderly, and other underserved persons. The applicant projects 89.3% of its patients will be Medicare or Medicaid recipients. The applicant adequately demonstrates the extent to which all residents of the service area, including underserved groups, are likely to have access to its services.

Conclusion

In summary, the applicant adequately identifies the population to be served, demonstrates the need the population has for four additional stations at BMA of East Charlotte, and

demonstrates the extent to which all residents of the area, including underserved groups, are likely to have access to the services proposed. Therefore, the application is conforming to this criterion.

- (3a) In the case of a reduction or elimination of a service, including the relocation of a facility or a service, the applicant shall demonstrate that the needs of the population presently served will be met adequately by the proposed relocation or by alternative arrangements, and the effect of the reduction, elimination or relocation of the service on the ability of low income persons, racial and ethnic minorities, women, handicapped persons, and other underserved groups and the elderly to obtain needed health care.

NA

- (4) Where alternative methods of meeting the needs for the proposed project exist, the applicant shall demonstrate that the least costly or most effective alternative has been proposed.

CA

In Section E.1, page 28, the applicant describes the alternatives considered prior to submitting this application for the proposed project, which include:

- Maintain the Status Quo –The applicant states that maintaining the status quo is not an effective alternative because it will result in an over-utilized facility and potentially would restrict patient admissions.
- Apply for more than four stations – The applicant states it considered applying for more than four stations but rejected the alternative because BMA of East Charlotte does not have the physical space to accommodate more than the four stations discussed in the application.
- Apply for fewer than four stations – The applicant states fewer stations would not serve its patients because the projected utilization of the stations as applied for is projected to be in excess of 80% at the end of the first operating year.

After considering those alternatives, the applicant states the alternative represented in the application is the most effective alternative to meet the identified need.

Furthermore, the application is conforming to all other statutory and regulatory review criteria, and thus, is approvable. A project that cannot be approved cannot be an effective alternative.

In summary, the applicant adequately demonstrates that the proposal is the least costly or most effective alternative to meet the identified need. Therefore, the application is conforming to this criterion and approved subject to the following conditions.

- 1. Bio-Medical Applications of North Carolina, Inc. d/b/a BMA of East Charlotte shall materially comply with all representations made in the certificate of need application.**

2. **Bio-Medical Applications of North Carolina, Inc. d/b/a BMA of East Charlotte shall develop and operate no more than four additional dialysis stations for a total of no more than 25 certified stations upon completion of this project and Project I.D. #F-10369-15, which shall include any isolation or home hemodialysis stations.**
 3. **Bio-Medical Applications of North Carolina, Inc. d/b/a BMA of East Charlotte shall acknowledge acceptance of and agree to comply with all conditions stated herein to the Healthcare Planning and Certificate of Need Section in writing prior to issuance of the certificate of need.**
- (5) Financial and operational projections for the project shall demonstrate the availability of funds for capital and operating needs as well as the immediate and long-term financial feasibility of the proposal, based upon reasonable projections of the costs of and charges for providing health services by the person proposing the service.

C

In Section F.1, page 29, the applicant states that there are no capital costs or working capital costs associated with this project.

Financial Feasibility

In Section R, Form B, page one, the applicant projects revenues and expenses for the first two full operating years of the project (FYs 2018 - 2019). Additionally, the applicant provides the assumptions used to project revenues and expenses in Section R, Form B, page two, as summarized in the table below.

BMA OF EAST CHARLOTTE REVENUE AND EXPENSES - TOTAL FACILITY		
	OY 1 FY 2018	OY 2 FY 2019
Gross Patient Revenue	\$46,101,280	\$48,462,176
Deductions from Gross Patient Revenue	\$42,381,943	\$44,552,367
Net Patient Revenue	\$ 3,719,337	\$ 3,909,809
Operating Expenses	\$ 3,502,098	\$ 3,651,091
Net Profit	\$ 217,239	\$ 258,718

The applicant projects that revenues will exceed operating expenses in each of the first two operating years. The applicant's projections of treatments and revenues are reasonable based on the number of in-center patients projected for the first two operating years. The discussion regarding analysis of need found in Criterion (3) is incorporated herein by reference.

In Section H, page 46, the applicant provides projected staffing and salaries. Form A in Section R, page one, shows budgeted operating costs adequate to cover the projected staffing. The discussion regarding staffing found in Criterion (7) is incorporated herein by reference.

Conclusion

In summary, the applicant adequately demonstrates that the financial feasibility of the project is based on reasonable projections of revenues and operating costs. Therefore, the application is conforming to this criterion.

- (6) The applicant shall demonstrate that the proposed project will not result in unnecessary duplication of existing or approved health service capabilities or facilities.

C

The applicant, BMA of East Charlotte, proposes to add four dialysis stations to the existing facility for a total of 25 certified dialysis stations upon completion of this project and Project I.D. #F-10369-15 (relocate four stations to FMC Regal Oaks).

On page 361, the 2015 SMFP defines the service area for dialysis stations as “*the planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area.*” Thus, the service area is Mecklenburg County. Facilities may serve residents of counties not included in their service area.

The applicant operates eight dialysis centers in Mecklenburg County, and has been approved to develop two facilities (FMC of Southwest Charlotte and FMC Regal Oaks). In addition, there are two other providers of dialysis services in Mecklenburg County, as shown in the table below.

DIALYSIS FACILITY	PROVIDER	# CERTIFIED STATIONS AS OF 12/31/14	% UTILIZATION	# PATIENTS PER STATION
BMA Beatties Ford	BMA	32	88.28%	3.53
BMA Nations Ford	BMA	34	114.58%	4.58
BMA of East Charlotte	BMA	25	84.00%	3.36
BMA of North Charlotte	BMA	28	104.46%	4.17
BMA West Charlotte	BMA	29	78.45%	3.14
FMC Charlotte	BMA	40	82.50%	3.30
FMC Matthews	BMA	21	114.29%	4.57
FMC of Southwest Charlotte*	BMA	0	--	--
FMC Regal Oaks*	BMA	0	--	--
Huntersville Dialysis*	DaVita	0	--	--
Mint Hill Dialysis	DaVita	10	100.00%	4.00
North Charlotte Dialysis Center	DaVita	35	99.29%	3.97
Carolinas Medical Center	CMC	9	0.00%	0.00
Charlotte Dialysis	DaVita	36	78.47%	3.13
Charlotte East Dialysis	DaVita	26	92.31%	3.69
DSI Charlotte Latrobe Dialysis	DSI	24	66.67%	2.67
DSI Glenwater Dialysis	DSI	42	77.38%	3.10
South Charlotte Dialysis	DaVita	20	82.50%	3.30

Source: July 2015 SDR, Table A

*CON approved; facilities not yet developed

As shown in the table above, 10 of the 14 operational Mecklenburg County dialysis facilities are operating above 80% utilization (3.2 patients per station), and 13 facilities are operating at or above 75% utilization (3.0 patients per station).

The applicant does not propose to develop a new facility. BMA of East Charlotte was serving 84 patients weekly on 25 stations, which is 3.36 patients per station or 84% of capacity, as of December 31, 2014. This is based on the assumption that dialysis facilities that operate four shifts per week (2 per day on alternate days) have a capacity of four patients per station per week. In Section C.1, pages 19-22, the applicant provides reasonable projections for the in-center patient population it proposes to serve. The applicant's growth projections are based on Mecklenburg County's Five Year Average Annual Change Rate (AACR) in the July 2015 SDR. At the end of Operating Year Two, BMA of East Charlotte projects the utilization will be 3.4 in-center patients per station (85 patients / 25 dialysis stations = 3.4), which is 85% of capacity. The applicant adequately demonstrates the need to develop four additional dialysis stations at the existing facility based on the number of in-center patients it proposes to serve.

The applicant adequately demonstrates that the proposal will not result in the unnecessary duplication of existing or approved dialysis stations or facilities. Therefore, the application is conforming to this criterion.

- (7) The applicant shall show evidence of the availability of resources, including health manpower and management personnel, for the provision of the services proposed to be provided.

C

In Section H.1, page 46, the applicant provides the current and proposed staffing for the facility. The applicant proposes to add six new full-time equivalent (FTE) positions as a result of this project, as shown in the following table:

POSITION	# CURRENT FTE POSITIONS	# FTE POSITIONS TO BE ADDED	TOTAL FTE POSITIONS
Registered Nurse	3.50	3.00	6.50
Patient Care Technician	8.00	2.00	10.00
Clinical Manager	1.00	--	1.00
Administrator	0.15	--	0.15
Dietician	1.00	--	1.00
Social Worker	1.00	--	1.00
Chief Technician	0.15	--	0.15
Equipment Technician	0.85	--	0.85
In-Service	0.15	--	0.15
Clerical	1.00	1.00	2.00
Total	16.80	6.00	22.80

In Sections H.3 and H.4, page 47, the applicant describes its experience and process for recruiting, training and retaining staff. Exhibit I-6 contains a copy of a letter from Todd Griffith, M.D., expressing his interest in continuing to serve as the Medical Director for the facility. The applicant adequately demonstrates the availability of sufficient health manpower and management personnel to provide the proposed services. Therefore, the application is conforming to this criterion.

- (8) The applicant shall demonstrate that the provider of the proposed services will make available, or otherwise make arrangements for, the provision of the necessary ancillary and support services. The applicant shall also demonstrate that the proposed service will be coordinated with the existing health care system.

C

In Section I.1, page 50, the applicant includes a list of providers of the necessary ancillary and support services for the patients who dialyze at the facility. Exhibit I-6 contains a letter from the medical director of the facility expressing his support for the proposed project. The applicant adequately demonstrates that the necessary ancillary and support services will be available and that the proposed services will be coordinated with the existing health care system. Therefore, the application is conforming to this criterion.

- (9) An applicant proposing to provide a substantial portion of the project's services to individuals not residing in the health service area in which the project is located, or in adjacent health service areas, shall document the special needs and circumstances that warrant service to these individuals.

NA

- (10) When applicable, the applicant shall show that the special needs of health maintenance organizations will be fulfilled by the project. Specifically, the applicant shall show that the project accommodates: (a) The needs of enrolled members and reasonably anticipated new members of the HMO for the health service to be provided by the organization; and (b) The availability of new health services from non-HMO providers or other HMOs in a reasonable and cost-effective manner which is consistent with the basic method of operation of the HMO. In assessing the availability of these health services from these providers, the applicant shall consider only whether the services from these providers:
- (i) would be available under a contract of at least 5 years duration;
 - (ii) would be available and conveniently accessible through physicians and other health professionals associated with the HMO;
 - (iii) would cost no more than if the services were provided by the HMO; and
 - (iv) would be available in a manner which is administratively feasible to the HMO.

NA

- (11) Repealed effective July 1, 1987.

- (12) Applications involving construction shall demonstrate that the cost, design, and means of construction proposed represent the most reasonable alternative, and that the construction project will not unduly increase the costs of providing health services by the person proposing the construction project or the costs and charges to the public of providing health services by other persons, and that applicable energy saving features have been incorporated into the construction plans.

NA

- (13) The applicant shall demonstrate the contribution of the proposed service in meeting the health-related needs of the elderly and of members of medically underserved groups, such as medically indigent or low income persons, Medicaid and Medicare recipients, racial and ethnic minorities, women, and handicapped persons, which have traditionally experienced difficulties in obtaining equal access to the proposed services, particularly those needs identified in the State Health Plan as deserving of priority. For the purpose of determining the extent to which the proposed service will be accessible, the applicant shall show:
- (a) The extent to which medically underserved populations currently use the applicant's existing services in comparison to the percentage of the population in the applicant's service area which is medically underserved;

C

In Section L, page 64, the applicant reports that 89.3% of the in-center patients who received treatments at BMA of East Charlotte had some or all of their services paid for by Medicare or Medicaid in the past year. The table below shows the historical (CY2014) payment source for the facility for in-center patients:

PAYMENT SOURCE	IN-CENTER
Private Pay	1.2%
Commercial Insurance	2.4%
Medicare	78.8%
Medicaid	5.9%
VA	7.1%
Medicare/Commercial Insurance	4.6%
Total	100.0%

The Division of Medical Assistance (DMA) maintains a website which provides the number of persons eligible for Medicaid in North Carolina, and estimates the percentage of uninsured people for each county. The following table illustrates

those percentages for Mecklenburg County and statewide.

	2010 Total # of Medicaid Eligibles as % of Total Population *	2010 Total # of Medicaid Eligibles Age 21 and older as % of Total Population *	2008-2009 % Uninsured (Estimate by Cecil G. Sheps Center) *
Mecklenburg	15%	5.1%	20.1%
Statewide	17%	6.7%	19.7%

*More current data, particularly with regard to the estimated uninsured percentages, was not available.

Although the majority of Medicaid eligibles are children under the age of 21, they represent a very small percentage of those who utilize the services offered by dialysis facilities. In 2014, over 85% of dialysis patients in North Carolina were 45 years of age and older. (*Southeastern Kidney Council Network 6 Inc. 2014 Annual Report, page 59*).¹

The Office of State Budget & Management (OSBM) maintains a website which provides historical and projected population data for each county in North Carolina, as well as data sorted by age, race or gender. But it does not include information on the number of elderly, handicapped, minorities or women utilizing health services.

However, the *Southeastern Kidney Council Network 6 Inc. 2014 Annual Report* provides prevalence data on North Carolina dialysis patients by age, race and gender on page 59, summarized as follows:

¹<http://www.esrdnetwork6.org/utills/pdf/annual-report/2014%20Network%206%20Annual%20Report.pdf>

Number and Percent of Dialysis Patients by Age, Race, and Gender 2014		
	# of ESRD Patients	% of Dialysis Population
Age		
0-19	52	0.3%
20-34	770	4.8%
35-44	1,547	9.7%
45-54	2,853	17.8%
55-64	4,175	26.1%
65+	6,601	41.3%
Gender		
Female	7,064	44.2%
Male	8,934	55.8%
Race		
African-American	9,855	61.6%
White	5,778	36.1%
Other, inc. not specified	365	2.3%

Source: Southeastern Kidney Council Network 6 Inc. 2014 Annual Report.²

The applicant demonstrates that it provides adequate access to medically underserved populations. Therefore, the application is conforming to this criterion.

- (b) Its past performance in meeting its obligation, if any, under any applicable regulations requiring provision of uncompensated care, community service, or access by minorities and handicapped persons to programs receiving federal assistance, including the existence of any civil rights access complaints against the applicant;

C

In Section L.3(e), page 63, the applicant states:

“BMA of North Carolina facilities do not have any obligation to provide uncompensated care or community service under any federal regulations. ... The applicant will treat all patients the same regardless of race or handicap status.”

In Section L.6, page 63, the applicant states there have been no civil rights access complaints filed within the last five years. Therefore, the application is conforming to this criterion.

²<http://www.esrdnetwork6.org/utills/pdf/annual-report/2014%20Network%206%20Annual%20Report.pdf>

- (c) That the elderly and the medically underserved groups identified in this subdivision will be served by the applicant's proposed services and the extent to which each of these groups is expected to utilize the proposed services; and

C

In Section L, page 61, the applicant projects that 89.3% of the in-center patients who will receive treatments at BMA of East Charlotte in the second operating year (FY2019) will have some or all of their services paid for by Medicare or Medicaid. The applicant projects no change from the current payor mix. The table below shows the projected Year 2 payment source for the facility for in-center patients:

PAYMENT SOURCE	IN-CENTER
Private Pay	1.2%
Commercial Insurance	2.4%
Medicare	78.8%
Medicaid	5.9%
VA	7.1%
Medicare/Commercial Insurance	4.6%
Total	100.0%

In Section L, page 61, the applicant provides the assumptions used to project payer mix. The applicant's projected payment sources are consistent with the facility's historical payment sources as reported by the applicant in Section L, page 64. The applicant demonstrates that medically underserved groups will continue to have adequate access to the services offered at BMA of East Charlotte. Therefore, the application is conforming to this criterion.

- (d) That the applicant offers a range of means by which a person will have access to its services. Examples of a range of means are outpatient services, admission by house staff, and admission by personal physicians.

C

In Section L.4, page 63, the applicant describes the range of means by which a person will have access to the dialysis services at BMA of East Charlotte, including referrals from nephrologists, other physicians, or hospital emergency rooms. The applicant adequately demonstrates that the facility will offer a range of means by which patients will have access to dialysis services. Therefore, the application is conforming to this criterion.

- (14) The applicant shall demonstrate that the proposed health services accommodate the clinical needs of health professional training programs in the area, as applicable.

C

In Section M.1, page 65, the applicant states that BMA of East Charlotte has communicated with Central Piedmont Community College to offer the facility as a clinical training site for nursing students. Exhibit M-1 contains a copy of correspondence to Central Piedmont Community College documenting the offer of the facility as clinical training site. The information provided is reasonable and adequately supports a determination that the application is conforming to this criterion.

- (15) Repealed effective July 1, 1987.
- (16) Repealed effective July 1, 1987.
- (17) Repealed effective July 1, 1987.
- (18) Repealed effective July 1, 1987.

- (18a) The applicant shall demonstrate the expected effects of the proposed services on competition in the proposed service area, including how any enhanced competition will have a positive impact upon the cost effectiveness, quality, and access to the services proposed; and in the case of applications for services where competition between providers will not have a favorable impact on cost-effectiveness, quality, and access to the services proposed, the applicant shall demonstrate that its application is for a service on which competition will not have a favorable impact.

C

The applicant, BMA of East Charlotte, proposes to add four dialysis stations to the existing facility for a total of 25 certified dialysis stations upon completion of this project and Project I.D. #F-10369-15 (relocate four stations to FMC Regal Oaks).

On page 361, the 2015 SMFP defines the service area for dialysis stations as “*the planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area.*” Thus, the service area is Mecklenburg County. Facilities may serve residents of counties not included in their service area.

The applicant operates eight dialysis centers in Mecklenburg County, and has been approved to develop two facilities (FMC of Southwest Charlotte and FMC Regal Oaks). In addition, there are two other providers of dialysis services in Mecklenburg County, as shown in the table below.

DIALYSIS FACILITY	PROVIDER	# CERTIFIED STATIONS AS OF 12/31/14	% UTILIZATION	# PATIENTS PER STATION
BMA Beatties Ford	BMA	32	88.28%	3.53
BMA Nations Ford	BMA	34	114.58%	4.58
BMA of East Charlotte	BMA	25	84.00%	3.36
BMA of North Charlotte	BMA	28	104.46%	4.17
BMA West Charlotte	BMA	29	78.45%	3.14
FMC Charlotte	BMA	40	82.50%	3.30
FMC Matthews	BMA	21	114.29%	4.57
FMC of Southwest Charlotte*	BMA	0	--	--
FMC Regal Oaks*	BMA	0	--	--
Huntersville Dialysis*	DaVita	0	--	--
Mint Hill Dialysis	DaVita	10	100.00%	4.00
North Charlotte Dialysis Center	DaVita	35	99.29%	3.97
Carolinas Medical Center	CMC	9	0.00%	0.00
Charlotte Dialysis	DaVita	36	78.47%	3.13
Charlotte East Dialysis	DaVita	26	92.31%	3.69
DSI Charlotte Latrobe Dialysis	DSI	24	66.67%	2.67
DSI Glenwater Dialysis	DSI	42	77.38%	3.10
South Charlotte Dialysis	DaVita	20	82.50%	3.30

Source: July 2015 SDR, Table A

*CON approved; facilities not yet developed

As shown in the table above, 10 of the 14 operational Mecklenburg County dialysis facilities are operating above 80% utilization (3.2 patients per station), and 13 facilities are operating at or above 75% utilization (3.0 patients per station).

In Section N.1, pages 66 - 67, the applicant discusses how any enhanced competition will have a positive impact on the cost-effectiveness, quality and access to the proposed services. The applicant states,

“BMA facilities are compelled to operate at maximum dollar efficiency as a result of fixed reimbursement rates from Medicare and Medicaid. The majority of our patients rely upon Medicare and Medicaid to cover the expense of their treatments. In this application, BMA projects that greater than 96% of the In-center patients will be relying upon government payors (Medicare/Medicaid/VA). The facility must capitalize upon every opportunity for efficiency.

BMA facilities have done an exceptional job of containing operating costs while continuing to provide outstanding care and treatment to patients. ... This proposal will certainly not adversely affect quality, but rather, enhance the quality of the ESRD patients’ lives by offering another convenient venue for dialysis care and treatment.”

See also Sections B, C, E, F, G, H and L where the applicant discusses the impact of the project on cost-effectiveness, quality and access.

The information in the application is reasonable and adequately demonstrates that any enhanced competition in the service area includes a positive impact on the cost-effectiveness, quality and access to the proposed services. This determination is based on the information in the application and the following analysis:

- The applicant adequately demonstrates the need for the project and that it is a cost-effective alternative. The discussions regarding the analysis of need and alternatives found in Criteria (3) and (4), respectively, are incorporated herein by reference.
- The applicant adequately demonstrates it will provide quality services. The discussion regarding quality found in Criteria (1) and (20) is incorporated herein by reference.
- The applicant demonstrates that it will provide adequate access to medically underserved populations. The discussion regarding access found in Criteria (1) and (13) is incorporated herein by reference.

Therefore, the application is conforming to this criterion.

(19) Repealed effective July 1, 1987.

(20) An applicant already involved in the provision of health services shall provide evidence that quality care has been provided in the past.

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In Exhibit A-4, the applicant identifies the kidney disease treatment centers located in North Carolina owned and operated by the applicant or an affiliated company. In Section O.3, pages 72 - 73, the applicant identifies two of its facilities, BMA Lumberton and BMA East Charlotte, that were cited in the past 18 months for deficiencies in compliance with 42 CFR Part 494, the Centers for Medicare and Medicaid (CMS) Conditions for Coverage of ESRD facilities. The applicant states both facilities are back in full compliance with CMS Guidelines as of the date of submission of this application. In Exhibit O-2, the applicant provides documentation that BMA East Charlotte has corrected its deficiencies. Based on a review of the certificate of need application and publicly available data, the applicant adequately demonstrates that it has provided quality care during the 18 months immediately preceding the submittal of the application through the date of the decision. The application is conforming to this criterion.

(21) Repealed effective July 1, 1987.

(b) The Department is authorized to adopt rules for the review of particular types of applications that will be used in addition to those criteria outlined in subsection (a) of this section and may vary according to the purpose for which a particular review is being conducted or the type of health service reviewed. No such rule adopted by the Department shall require an academic medical center teaching hospital, as defined by the State Medical Facilities Plan, to demonstrate that any facility or service at another hospital is being appropriately utilized

in order for that academic medical center teaching hospital to be approved for the issuance of a certificate of need to develop any similar facility or service.

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The application is conforming to all applicable Criteria and Standards for End Stage Renal Disease Services promulgated in 10A NCAC 14C .2200. The specific criteria are discussed below:

10A NCAC 14C .2202 INFORMATION REQUIRED OF APPLICANT

(a) An applicant that proposes to increase stations in an existing certified facility or relocate stations must provide the following information:

.2202(a)(1) Utilization Rates;

-C- In Section P, page 75, the applicant reports utilization for two other facilities in Charlotte, rather than BMA of East Charlotte. However, the July 2015 SDR reports that the facility had 84 in-center patients and an 85% utilization rate as of December 31, 2014. See Exhibit G-1.

.2202(a)(2) Mortality Rates;

-C- In Section P, page 75, the applicant reports 2012, 2013 and 2014 facility mortality rates of 6.2%, 3.8% and 11.3%, respectively.

.2202(a)(3) The number of patients that are home trained and the number of patients on Home Dialysis;

-NA- In Section P, page 76, the applicant reports that BMA of East Charlotte is not certified to provide home dialysis. The applicant states home dialysis patients are referred to FMC Charlotte.

.2202(a)(4) The number of transplants performed or referred;

-C- In Section P, page 76, the applicant states BMA of East Charlotte referred seven patients for transplant evaluation in 2015.

.2202(a)(5) The number of patients currently on the transplant waiting list;

-C- In Section P, page 76, the applicant states six patients are currently on the transplant waiting list.

.2202(a)(6) Hospital admission rates, by admission diagnosis, i.e., dialysis related versus non-dialysis related;

-C- In Section P, page 76, the applicant states there was a total of 187 total admissions, 32 of which (17.1%) were dialysis related and 155 of which (82.9%) were non-dialysis related.

.2202(a)(7) The number of patients with infectious disease, e.g., hepatitis, and the number converted to infectious status during the last calendar year.

- C- In Section P, page 76, the applicant reports that BMA of East Charlotte currently has no patients with an infectious disease, and no patients were converted to infectious status in the last calendar year.
- (b) An applicant that proposes to develop a new facility, increase the number of dialysis stations in an existing facility, establish a new dialysis station, or relocate existing dialysis stations shall provide the following information requested on the End Stage Renal Disease (ESRD) Treatment application form:*
- .2202(b)(1) *For new facilities, a letter of intent to sign a written agreement or a signed written agreement with an acute care hospital that specifies the relationship with the dialysis facility and describes the services that the hospital will provide to patients of the dialysis facility. The agreement must comply with 42 C.F.R., Section 405.2100*
- NA- BMA of East Charlotte is an existing facility.
- .2202(b)(2) *For new facilities, a letter of intent to sign a written agreement or a written agreement with a transplantation center describing the relationship with the dialysis facility and the specific services that the transplantation center will provide to patients of the dialysis facility. The agreements must include the following:*
- (A) timeframe for initial assessment and evaluation of patients for transplantation,*
- (B) composition of the assessment/evaluation team at the transplant center,*
- (C) method for periodic re-evaluation,*
- (D) criteria by which a patient will be evaluated and periodically Re-evaluated for transplantation, and,*
- (E) Signatures of the duly authorized persons representing the facilities and the agency providing the services.*
- NA- BMA of East Charlotte is an existing facility.
- .2202(b)(3) *For new or replacement facilities, documentation that power and water will be available at the proposed site.*
- NA- BMA of East Charlotte is an existing facility.
- .2202(b)(4) *Copies of written policies and procedures for back up for electrical service in the event of a power outage.*
- C- Exhibit K-3 contains a copy of written policies and procedures for back up for electrical service in the event of a power outage.

- .2202(b)(5) *For new facilities, the location of the site on which the services are to be operated. If such site is neither owned by nor under option to the applicant, the applicant must provide a written commitment to pursue acquiring the site if and when the approval is granted, must specify a secondary site on which the services could be operated should acquisition efforts relative to the primary site ultimately fail, and must demonstrate that the primary and secondary sites are available for acquisition.*
- NA- BMA of East Charlotte is an existing facility.
- .2202(b)(6) *Documentation that the services will be provided in conformity with applicable laws and regulations pertaining to staffing, fire safety equipment, physical environment, water supply, and other relevant health and safety requirements.*
- C- In Section P, page 77, the applicant states that the services will be provided in conformity with applicable laws and regulations pertaining to staffing, fire safety equipment, physical environment, water supply, and other relevant health and safety requirements.
- .2202(b)(7) *The projected patient origin for the services. All assumptions, including the methodology by which patient origin is projected, must be stated.*
- C- In Section C.1, page 19, BMA of East Charlotte projects patient origin, based on historical experience, for the first two years of operation following completion of the project. The discussion regarding patient origin assumptions found in Criterion (3) is incorporated herein by reference.
- .2202(b)(8) *For new facilities, documentation that at least 80 percent of the anticipated patient population resides within 30 miles of the proposed facility.*
- NA- BMA of East Charlotte is an existing facility.
- .2202(b)(9) *A commitment that the applicant shall admit and provide dialysis services to patients who have no insurance or other source of payment, but for whom payment for dialysis services will be made by another healthcare provider in an amount equal to the Medicare reimbursement for such services.*
- C- In Section P, page 78, the applicant states, “BMA will admit and provide dialysis services to patients who have no insurance or other source of payment, but for whom payment for dialysis services will be made by another healthcare provider in an amount equal to the Medicare reimbursement rate for such services.”

10 NCAC 14C .2203 PERFORMANCE STANDARDS

- .2203(a) *An applicant proposing to establish a new End Stage Renal Disease facility shall document the need for at least 10 stations based on utilization of 3.2 patients per station per week as of the end of the first operating year*

of the facility, with the exception that the performance standard shall be waived for a need in the State Medical Facilities Plan that is based on an adjusted need determination.

- NA- BMA of East Charlotte is an existing facility.
- .2203(b) *An applicant proposing to increase the number of dialysis stations in an existing End Stage Renal Disease facility or one that was not operational prior to the beginning of the review period but which had been issued a certificate of need shall document the need for the additional stations based on utilization of 3.2 patients per station per week as of the end of the first operating year of the additional stations.*
- C- In Section C.1, page 19, the applicant projects to serve 80 in-center patients by the end of Operating Year 1, which is 3.2 patients per station ($80 / 25 = 3.2$). The discussion regarding utilization assumptions found in Criterion (3) is incorporated herein by reference.
- .2203(c) *An applicant shall provide all assumptions, including the methodology by which patient utilization is projected.*
- C- In Section C.1, pages 19-22 the applicant provides the assumptions and methodology used to project utilization of the facility. The discussion regarding utilization assumptions found in Criterion (3) is incorporated herein by reference.

10 NCAC 14C .2204 SCOPE OF SERVICES

To be approved, the applicant must demonstrate that the following services will be available:

- .2204(1) *Diagnostic and evaluation services;*
-C- These services are provided by Carolinas Medical Center (CMC). See Section P, page 78.
- .2204(2) *Maintenance dialysis;*
-C- Provided at BMA of East Charlotte. See Section P, page 79.
- .2204(3) *Accessible self-care training;*
-C- Provided by FMC Charlotte. See Section P, page 79.
- .2204(4) *Accessible follow-up program for support of patients dialyzing at home;*
-C- Provided by FMC Charlotte. See Section P, page 79.
- .2204(5) *X-ray services;*
-C- These services are provided by CMC. See Section P, page 79.
- .2204(6) *Laboratory services;*
-C- Provided by Spectra Labs. See Section P, page 79.

- .2204(7) *Blood bank services;*
-C- Provided by CMC or Mercy Hospital. See Section P, page 79.
- .2204(8) *Emergency care;*
-C- Provided by staff on-site and by local hospitals via phone call to 911. See Section P, page 79.
- .2204(9) *Acute dialysis in an acute care setting;*
-C- Provided by CMC. See Section P, page 79, and Exhibit I-4.
- .2204(10) *Vascular surgery for dialysis treatment patients*
-C- Provided by referral to CMC, Sanger Heart and Vascular, or MNA Vascular Access Center. See Section P, page 79.
- .2204(11) *Transplantation services;*
-C- Provided by CMC. See Section P, page 80, and Exhibit I-5.
- .2204(12) *Vocational rehabilitation counseling and services; and,*
-C- Provided by referral to Division of Vocational Rehabilitation in Charlotte. See Section P, page 80.
- .2204(13) *Transportation*
-C- Provided by Charlotte Area Transportation, A-1 Wheelchair Transport, or area taxi services. See Section P, page 80.

10 NCAC 14C .2205 STAFFING AND STAFF TRAINING

- .2205(a) *To be approved, the state agency must determine that the proponent can meet all staffing requirements as stated in 42 C.F.R. Section 405.2100.*
-C- In Section H.1, page 46, the applicant provides the proposed staffing. In Section H.2, page 47, the applicant states the proposed facility will comply with all staffing requirements set forth in 42 C.F.R. Section 494 (formerly 405.2100). The applicant adequately demonstrates that sufficient staff is proposed for the level of dialysis services to be provided. The discussion regarding staffing found in Criterion (7) is incorporated herein by reference.
- .2205(b) *To be approved, the state agency must determine that the proponent will provide an ongoing program of training for nurses and technicians in dialysis techniques at the facility.*
-C- See Section P, page 80, and Exhibits H-1 and H-2.