



Presbyterian Medical Center

200 Hawthorne Lane
Charlotte, NC 28204

July 26, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am the Stroke Program Coordinator at Novant Health Presbyterian Medical Center. As you may be aware, in Mecklenburg County there is only one provider of inpatient rehabilitation services. In addition, in the eight counties of HSA III, one provider controls 95% of existing rehabilitation beds.

As a Stroke Coordinator, I have often witnessed extended delays in the admission of NHPMC patients to the existing inpatient rehabilitation center as a result of their high utilization, admission criteria or pending payor source. In many cases, these patients have prolonged inpatient stays at higher cost and with less potential to achieve their optimal recovery. As a result, they are at increased risk for readmission and increased, lifelong disability.

Novant Health, in partnership with HealthSouth is submitting an adjusted need determination for new rehabilitation beds in HSA III. I, and my colleagues, support the expansion of rehabilitation services in the Greater Charlotte Market. If approved, the Petition will increase access for patients currently denied timely care. This project will promote cost-effective approaches, expand access to health care services and encourage quality health care services by providing more efficient health care services to the residents of Mecklenburg County and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval and this project.

Sincerely,

Denise Sorenson, BSN
Regional Stroke Coordinator
Novant Health Greater Charlotte Market

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Jyoti Ayachit
Physical Therapist
Novant Health Matthews Medical Center

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physical therapist and manager at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed by Novant Health and HealthSouth for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at our three medical centers in the Charlotte area (located in Charlotte, Huntersville, and Matthews) have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have been treating patients in our outpatient Rehabilitation Centers for the last 12 years and have had countless discussions with patients and family members who were either delayed admission to inpatient rehab; forced to accept placement at a facility far from their home (often more than a 45 minute drive); or not allowed an option of a facility that would be within the same healthcare system as where they receive all of their regular medical care from their family physician and other medical specialists.

This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Erin Ball, Physical Therapist & Regional Manager, Charlotte
Resident of Cabarrus County

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

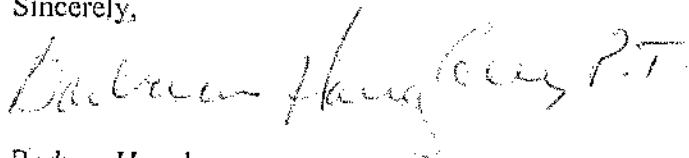
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Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Barbara Haughey
Physical Therapist
Novant Health Matthews Medical Center

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III.

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Derrick Blackwell, DO
Novant Health Waxhaw Family & Sports Medicine

August 4, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Chris:

I am a family physician at Novant Health Midtown Family Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.


As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Rhett L. Brown

Novant Health Midtown Family Medicine

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapy Assistant at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

 Kimberly Cappuzzo, PTA

Kimberly Cappuzzo, PTA
3811 Nuthatch Drive, Indian Trail, NC, 28079, Union County
Physical Therapist Assistant
Novant Health Presbyterian Medical Center Facility

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Meghan Cesarz
Physical Therapist
Novant Health Matthews Medical Center

August 7, 2017,

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a manager at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

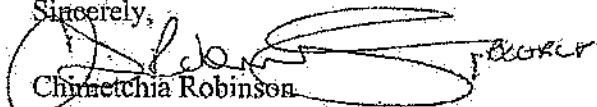
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. This has led to a limitation of services being offered to this population of patients and conflicts of care.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,


Chimetchia Robinson
Respiratory Care Manager
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Heidi Christensen, PT, DPT

Heidi Christensen 8/8/17
Physical Therapist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am speech pathologist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Ashley Christman MSPPCC-SLP
Ashley Christman
Speech-language Pathologist
Novant Health Presbyterian Medical Center

*1316 Braeburn Rd.
Charlotte, NC 28211
mecklenburg county*

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. Many previous patients of mine have expressed their concerns and wishes for continuity of care within the Novant System in the Acute Inpatient Rehabilitation setting. Due to the lack of inpatient rehabilitation beds and difficulty gaining admission, I have seen many of my patients admitted to skilled nursing facilities, where they are not receiving intense, skilled services with their excellent rehabilitation potential.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Tina Insixiengmay

Tina Insixiengmay, PT, DPT

Physical Therapist

Novant Health Presbyterian Medical Center

3525 Hornets Nest Way
Charlotte, NC 28208
Mecklenberg County

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapy Assistant at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.


As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,


Lauren Jakubisin
Physical Therapy Assistant
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Speech Language Pathologist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

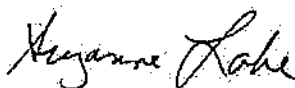
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Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Suzanne Lake
Speech Language Pathologist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

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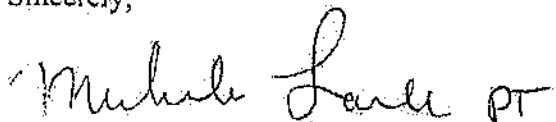
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Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Michele Laube
Physical Therapist
Novant Health Matthews Medical Center

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am an Occupational Therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Allison Converse, OTR/L
Occupational Therapist
Novant Health Presbyterian Medical Center

1287 BRYSON GAP DRIVE
FORT MILL, SC 29715
YORK COUNTY

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Nurse Practitioner at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

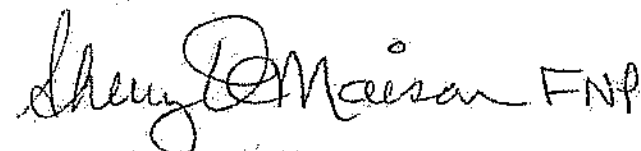
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Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Sherry DeMaison, FNP
Novant Health Waxhaw Family & Sports Medicine

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.


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Currently, patients at Novant Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

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Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,


Patrice R. Dixon, PT, DPT
11711 Erwin Ridge Avenue, Charlotte NC, 28213, Mecklenburg County
Physical Therapist
Novant Health Presbyterian Medical Center Facility

August 7, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Nikki Morris, PT
Rehab Medicine Supervisor
Novant Health Matthews Medical Center

August 7, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family and Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services, and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients from my practice, Novant Health Waxhaw Family & Sports Medicine, have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties. As a physician leader for rehabilitation in our system, I frequently hear similar concerns raised by physician partners and other practitioners in our area.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Eric Warren, MD
Novant Health Waxhaw Family and Sports Medicine
CAQ, Primary Care Sports Medicine
Fellow, American Academy of Family Physicians
Credentialed ImPACT Consultant
Medical Director, Union County Public Schools Athletics Programs
Medical Director, Novant Health Sports Medicine GCM

8/9/17

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physical therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. It is disheartening to learn that at times very appropriate patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Janet L Elder PT
Licensed Physical Therapist
Novant Health Presbyterian Medical Center
Charlotte NC

Janet L Elder PT
10834 Tradition View Drive
Charlotte NC 28269

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

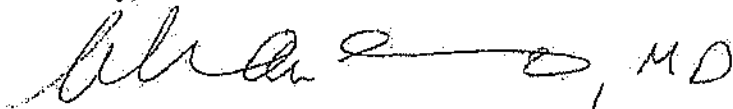
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Lilan Evans, MD
Novant Health Waxhaw Family & Sports Medicine

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am an Occupational Therapist Assistant at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Janice Evans-Graumann
Occupational Therapist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapy Assistant at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Lucy Felton
Physical Therapy Assistant
Novant Health Matthews Medical Center

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Andrea Fite at Novant Health Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Presbyterian Novant Health Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Andrea Fite, PTA
Physical Therapy Assistant
Novant Health Presbyterian Medical Center

Andrea Fite - *Andrea Fite*
10413 Meadow Hollow Drive
Charlotte, NC 28227-Mecklenburg County

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Whitney H. Fulton, PT, tDPT
Novant Health Presbyterian Medical Center

Whitney H. Fulton, PT, tDPT
1017 Worcaster Place
Charlotte, NC 28211
Mecklenburg Co.

August 9th, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Speech-Language Pathologist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have seen a number of my patients unable to gain admission an appropriate inpatient rehabilitation facility.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Mary-Chase Godwin, MS, CCC-SLP

Mary-Chase Godwin, MS, CCC-SLP
Speech-Language Pathologist
Novant Health Presbyterian Medical Center

*1327 Heather Lane
Charlotte, NC 28209
Mecklenburg County*

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

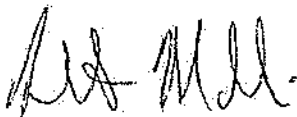
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Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Robert Malecki, MD
Novant Health Waxhaw Family & Sports Medicine

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Deanna McGrath
Physical Therapist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

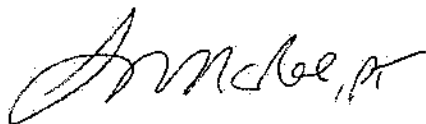
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Susan McRae
Physical Therapist
Novant Health Matthews Medical Center

August 9, 2017
Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a speech-language pathologist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.


As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have personally worked with multiple young patients who were unable to discharge to acute rehabilitation and thus received sub-optimal care by going home with limited services, a skilled nursing facility, or remained in the hospital for prolonged periods of time. An additional Acute Rehabilitation option would have been very beneficial.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,


Diane Meadows, MS CCC-SLP
Speech-Language Pathologist
Novant Health Presbyterian Medical Center

13316 Toka Court
Huntersville NC 28078
Mecklenburg County

August 7, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Nikki Morris, PT
Rehab Medicine Supervisor
Novant Health Matthews Medical Center

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physician Assistant at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Jennifer Gonzales, PA-C
Novant Health Waxhaw Family & Sports Medicine

August 4, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physical therapist at Novant Health Lakeside Physical Therapy & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

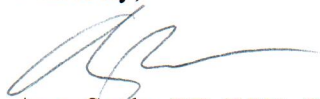
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at NH Lakeside Physical Therapy & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Amy Seala, PT, DPT, COMT, CMTPT
Supervisor Rehab Services
Novant Health Lakeside Physical Therapy & Sports Medicine

August 8, 2017.

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapy Assistant at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Mike Scanlon
Physical Therapy Assistant
Novant Health Matthews Medical Center

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Rosanna Silva, DO
Novant Health Waxhaw Family & Sports Medicine

August 4, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Certified Occupational Therapy Assistant at Novant Health_Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed by Novant Health and HealthSouth for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Sheronda Slade
COTA/L
Novant Health Presbyterian Medical Center

Mecklenburg County
8839 Crosstimer Dr.
Charlotte NC 28215

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a House Supervisor at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have been a nurse for over 13 years, and have witnessed first-hand the increased demand for inpatient rehab beds in the Greater Charlotte Market.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Calida Ware RN, BSN
House Supervisor
Novant Health Matthews Medical Center

August 7, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family and Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services, and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients from my practice, Novant Health Waxhaw Family & Sports Medicine, have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties. As a physician leader for rehabilitation in our system, I frequently hear similar concerns raised by physician partners and other practitioners in our area.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Eric Warren, MD
Novant Health Waxhaw Family and Sports Medicine
CAQ, Primary Care Sports Medicine
Fellow, American Academy of Family Physicians
Credentialed ImPACT Consultant
Medical Director, Union County Public Schools Athletics Programs
Medical Director, Novant Health Sports Medicine GCM

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

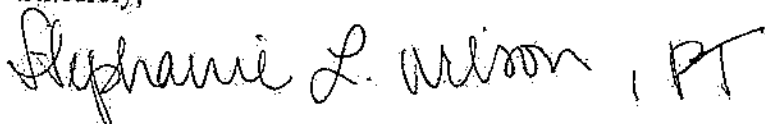
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Stephanie Wilson
Physical Therapist
Novant Health Matthews Medical Center



Presbyterian Medical Center
200 Hawthorne Lane
Charlotte, NC 28204

July 25, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a case management leader at Novant Health Presbyterian Medical Center. As you may be aware, in Mecklenburg County there is only one provider of inpatient rehabilitation services. In addition, in the eight counties of HSA III, one provider controls 95% of existing rehabilitation beds.

As a case management leader, I have often experienced long delays in the admission of my patients to the existing inpatient rehabilitation center as a result of their high utilization. Further, it is not unusual for my patients, that meet rehabilitation admission criteria, to be denied admission to the existing provider due to the facilities inability to meet the needs of my patient. As a result, many of my patients are not receiving needed inpatient rehabilitation services.

Novant Health, in partnership with HealthSouth is submitting an adjusted need determination for new rehabilitation beds in HSA III. I, and my colleagues, support the expansion of rehabilitation services in the Greater Charlotte Market. If approved, the Petition will increase access for patients currently denied timely care. This project will promote cost-effective approaches, expand access to health care services and encourage quality health care services by providing more efficient health care services to the residents of Mecklenburg County and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval and this project.

Sincerely,

Stacy Wright, LCSW, ACM, MBA

Stacy Wright
Novant Health Case Management

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am an Occupational Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Virginia Grantham, OTR/L

Virginia Grantham
Occupational Therapist
Novant Health Matthews Medical Center

August 1, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Waxhaw Family & Sports Medicine. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

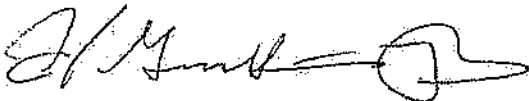
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Waxhaw Family & Sports Medicine have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Howard Guthmann, MD
Novant Health Waxhaw Family & Sports Medicine

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physical therapist at Novant Health Presbyterian Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Presbyterian Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

A handwritten signature in cursive script that reads "Polly R Helms, P.T.".

Polly R Helms, PT
Physical Therapist
Novant Health Presbyterian Medical Center Facility
2532 Fernbank Drive
Charlotte, NC 28226
Mecklenburg County

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Speech Language Pathologist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

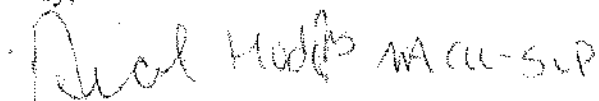
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

A handwritten signature in black ink that reads "Nicolette Hodgkiss MA CC-SLP". The signature is written in a cursive, somewhat stylized font.

Nicolette Hodgkiss
Speech Language Pathologist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am an Occupational Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Shelby Houston
Occupational Therapist
Novant Health Matthews Medical Center

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health Matthews Medical Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Matthews Medical Center have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Samantha Adcock
Physical Therapist
Novant Health Matthews Medical Center

July 26, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

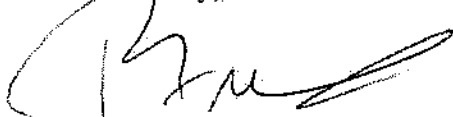
I am an active member of the Medical Staff at Novant Health Presbyterian Medical Center, board-certified in Internal Medicine. As you may be aware, in Mecklenburg County there is only one provider of inpatient rehabilitation services. In addition, in the eight counties of HSA III, one provider controls 95% of existing rehabilitation beds.

As a hospitalist at Presbyterian Medical Center, I have often experienced delays in the admission of my patients to the existing inpatient rehabilitation center as a result of their high utilization. Further, it is not unusual for patients who meet rehabilitation admission criteria to be denied admission to the existing facility due to the facility's inability to meet the needs/demands of patient referrals. As a result, some patients are not receiving needed inpatient rehabilitation services.

Novant Health, in partnership with HealthSouth, is submitting an adjusted need determination for new rehabilitation beds in HSA III. I, and my colleagues, support the expansion of rehabilitation services in the Greater Charlotte Market. If approved, the Petition will increase access for patients currently denied timely care. This project will promote cost-effective approaches, expand access to health care services, and encourage quality health care services by providing more options to the residents of Mecklenburg County and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval and this project.

Sincerely,



Ray Feaster, MD

July 26, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

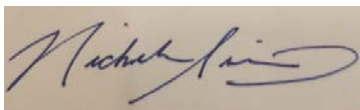
I am a Vice President at Novant Health Presbyterian Medical Center. As you may be aware, in Mecklenburg County there is only one provider of inpatient rehabilitation services. In addition, in the eight counties of HSA III, one provider controls 95% of existing rehabilitation beds.

As the administrator responsible for Neurosciences resource allocation and management in the greater Charlotte Market, I am often confronted with stories and negative experiences our patients endure due to the disjointed rehabilitation network in our community. We seek to close this gap in care for the patients that depend on us to not only treat them during their acute emergencies but also during their recovery journey

Novant Health, in partnership with HealthSouth is submitting an adjusted need determination for new rehabilitation beds in HSA III. I, and my colleagues, support the expansion of rehabilitation services in the Greater Charlotte Market. If approved, the Petition will increase access for patients currently denied timely care. This project will promote cost-effective approaches, expand access to health care services and encourage quality health care services by providing more efficient health care services to the residents of Mecklenburg County and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval and this project.

Sincerely,



Nick Sullivan
Vice President, Greater Charlotte Market
Stroke and Neurosciences

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a provider at Novant Health Southern Piedmont Primary Care. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

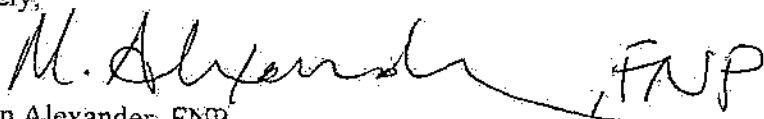
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Southern Piedmont Primary Care have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Meghan Alexander, FNP
Family Nurse Practitioner
Novant Health Southern Piedmont Primary Care

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Southern Piedmont Primary Care. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

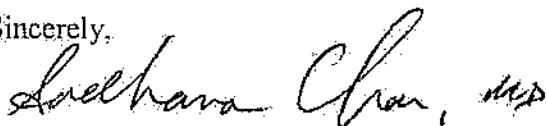
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Southern Piedmont Primary Care have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Sadhana Char, MD
Physician
Novant Health Southern Piedmont Primary Care

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a provider at Novant Health Southern Piedmont Primary Care. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at Novant Health Southern Piedmont Primary Care have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Robin Cook, FNP
Family Nurse Practitioner
Novant Health Southern Piedmont Primary Care

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a Physical Therapist at Novant Health, PMC Rehab. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

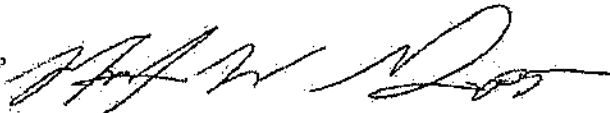
As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at PMC Rehab have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have had many patients wish to stay in our system for convenience and due to the outstanding care they receive.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Matthew W. Grimm, PT, DPT SCS
Supervisor
Novant Health PMC Rehab
125 Baldwin Ave, Charlotte NC

August 8, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physical therapist at Novant Health, working at Presbyterian and Matthews Medical Centers as well as in one of our outpatient clinics. I am writing to express my support and the support of my colleagues for the Petition being filed by Novant Health and HealthSouth for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

As you may be aware, utilization in HSA III for inpatient rehabilitation beds has exceeded or been just under 80% for the past three years. In addition, in Mecklenburg County there is only one provider of inpatient rehabilitation services and this same provider controls 95% of existing rehabilitation beds in all of HSA III.

Currently, patients at our Novant Health facilities in Mecklenburg County (Huntersville, Presbyterian & Matthews Medical Centers) have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. I have a passion for working with patients in inpatient rehab, especially those who have suffered a stroke, as I have my Neurodevelopmental training and worked in the inpatient rehab setting for 10 years before relocating to Charlotte. I love working for Novant Health and am loyal to my company, but would love the opportunity to help our patients rehabilitate in an inpatient rehab setting instead of having to refer them out to another provider. It would be great for continuity of care if the patient could transition from our hospitals to inpatient rehab and then to one of our outpatient clinics. I have heard from several patients that they want to stay with Novant Health and their providers and don't like having to go to another facility for rehab. This often limits the patients then coming back to our outpatient facilities.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,

Dana Hoban, PT, C/NDT

Dana Hoban, PT, C/NDT
Novant Health Presbyterian Medical Center

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a provider at Novant Health Southern Piedmont Primary Care. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

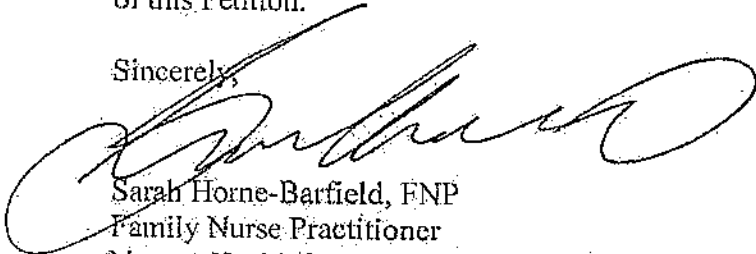
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Currently, patients at Novant Health Southern Piedmont Primary Care have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Sarah Horne-Barfield, FNP
Family Nurse Practitioner
Novant Health Southern Piedmont Primary Care

August 9, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am an Occupational Therapist at Novant Health Outpatient Rehabilitation Center. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

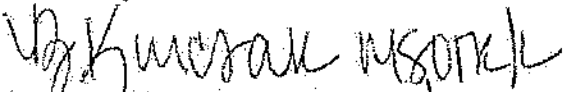
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Currently, patients at Presbyterian Hospital have difficulty gaining admission to the current inpatient rehabilitation provider in Cabarrus, Gaston and Mecklenburg counties in HSA III. As a therapist in outpatient, I watch my patients leave Novant Health Presbyterian Hospital to attend rehab within another organization. They are then discharged home, often times with home health, and eventually return to Novant Health Outpatient. At this point, there has been poor continuity of patient care, many organizations are involved without carryover of documentation and patients are often "left to fall through the cracks". If this petition were approved, we as Novant Health could represent our wonderful organization with top notch professionals by providing care from onset of illness/injury through discontinuation of services, creating a healthier patient with decreased admission lengths and improved outcomes.

Patient admissions are often delayed, or denied, and many patients end up receiving care in other settings which do not provide the same level of intensive rehabilitation with an experienced rehabilitation team. This petition, if approved, will help to alleviate issues concerning access and ensure that patients receive the appropriate level of post-acute care in a timely manner. In addition, this project will promote cost-effective approaches and enhance the overall quality of healthcare services offered to the residents of Mecklenburg and surrounding counties.

Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Brianne Kurcsak, MS, OTR/L
Occupational Therapist
Novant Health Outpatient Rehabilitation Center

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

Dear Dr. Ullrich:

I am a physician at Novant Health Southern Piedmont Primary Care. I am writing to express my support and the support of my colleagues for the Petition being filed [by Novant Health and HealthSouth] for an Adjusted Need Determination for additional inpatient rehabilitation beds in HSA III.

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Please convey to the SHCC my enthusiastic support and that of my colleagues for the approval of this Petition.

Sincerely,



Jacques Laguerre, MD
Physician
Novant Health Southern Piedmont Primary Care

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

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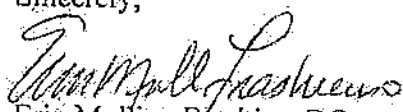
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Sincerely,



Erin Mullins-Frasher, DO

Physician

Novant Health Southern Piedmont Primary Care

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
809 Ruggles Drive
Raleigh, NC 27603

Re: Adjusted Need Petition for Additional Inpatient Rehabilitation Beds in HSA III

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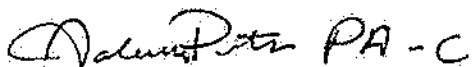
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Sincerely,



Gabrielle Peters, PA-C
Physician's Assistant
Novant Health Southern Piedmont Primary Care

August 10, 2017

Christopher Ullrich, M.D.
Chairman
North Carolina State Health Coordinating Council
Health Planning and Certificate of Need Section
North Carolina Division of Facilities Services
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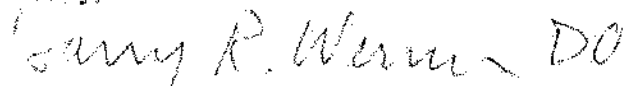
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Sincerely,



Harry Werner, DO
Physician

Novant Health Southern Piedmont Primary Care