



*Empowering Communities.
Changing Lives.*

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April 22, 2023

Dr. Sandra Greene
North Carolinas State Health
Coordinating Council
2704 Mail Service Center
Raleigh, NC 27699-2704

Dear Dr. Greene,

We are writing this letter in support of Heart N Soul Hospice and the services they are interested in bringing to the Charlotte region. I recently met with Dr. Kevin Allison, who shared with me his vision of establishing a black-owned and operated hospice agency in our geographic area and I gained insight to the need in our region, as well as his ability to bring years of experience providing end of life care.

While their practice serves a diverse patient base, many of their patients are African American and elderly with limited resources to obtain culturally competent end of life care. We believe Heart N Soul presents an opportunity to address some of the health inequities and with access to quality hospice care. As you are aware, the recent pandemic revealed even more dramatic disparities in health care delivery based on race.

We are pleased to support the application and encourage granting the certification to Heart N Soul.

Best Regards,

A handwritten signature in black ink, appearing to read 'Robyn Lake Hamilton', with a long horizontal flourish extending to the right.

Robyn Lake Hamilton
Interim President & CEO